

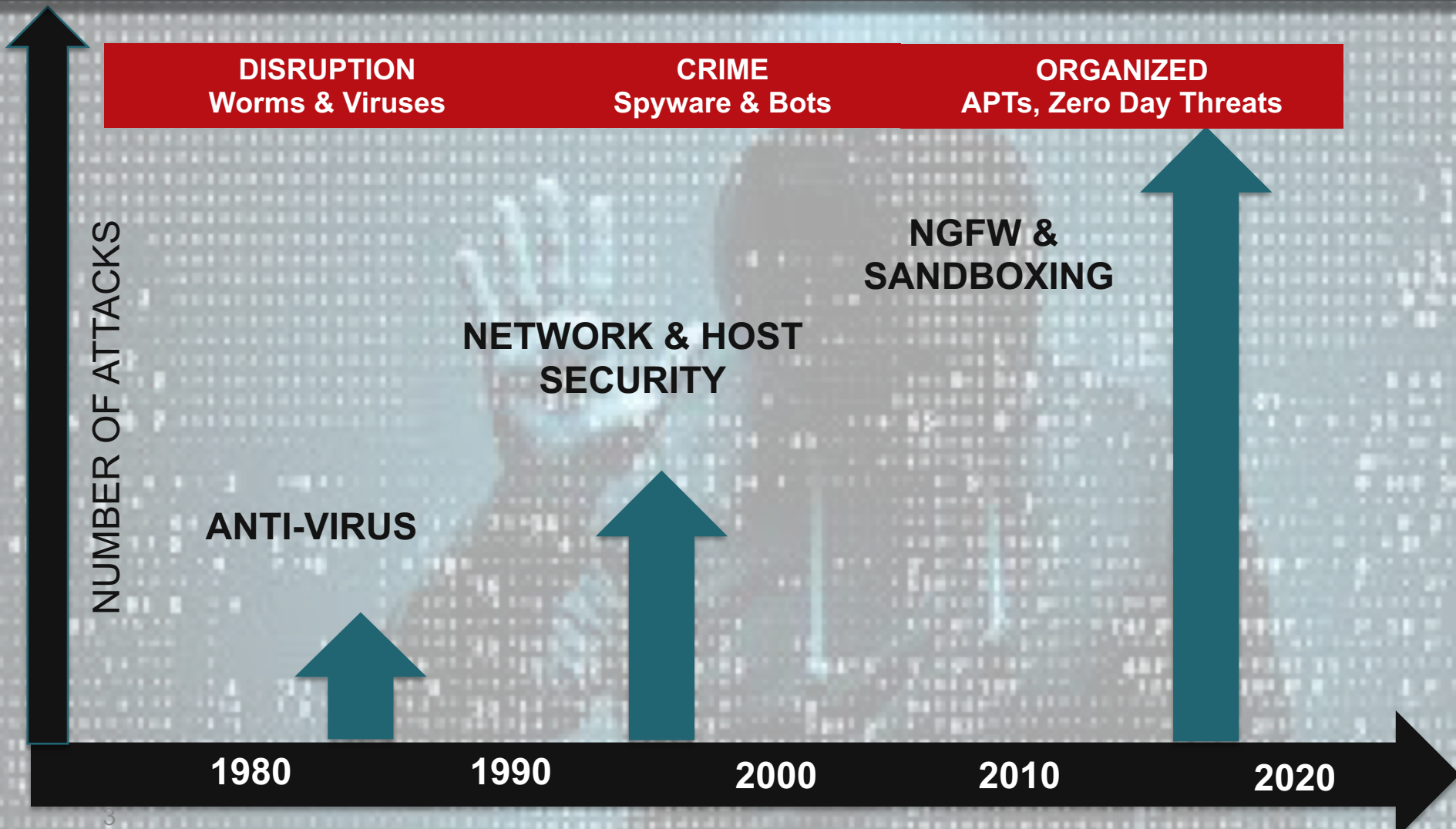
Ray A. Rothrock

Chairman & CEO, RedSeal, Inc.
Venrock, Partner Emeritus
Forbes Midas List
Former Chair National Venture Capital
Association
Member of the MIT Corporation
Vice Chairman, UTIMCO
Distinguished Alumnus Texas A&M
Director – Check Point Software
Technology, Ltd.
Trustee Carnegie Institute of Science
Director – Roku, Inc.
Up and to the Right - Bassist

April 2019

**HOW MANY OF YOU THINK
WE ARE WINNING THE
CYBER WAR?**

TRENDS SUGGESTS THE HACKERS ARE WINNING



2013 TIPPING POINT

→ 2018



TARGET



**RUSSIA
(CHINA)**

WHAT DOES THIS MEAN?



THE
HACKER
IS ALREADY
INSIDE.

AND AT WHAT COST?

\$2 Trillion
By 2019
\$1 Trillion
Intellectual
Property
Forbes, 2016

TRUST
CONFIDENCE

HOW DO WE KNOW THIS?

Organizations still fail basic cyber hygiene tests.

Organizations are rarely in compliance all of the time, if ever.

Organizations struggle to stay prepared to respond to latest threats.

Time is our enemy. Organizations can't respond fast enough.

Organizational leaders face tough questions, changing risks, and unknown threats.

Their customers wonder.



RESILIENCE DIVIDEND: BEING STRONG IN A WORLD WHERE THINGS GO WRONG*

Dr. Judith Rodin

President, Rockefeller Foundation

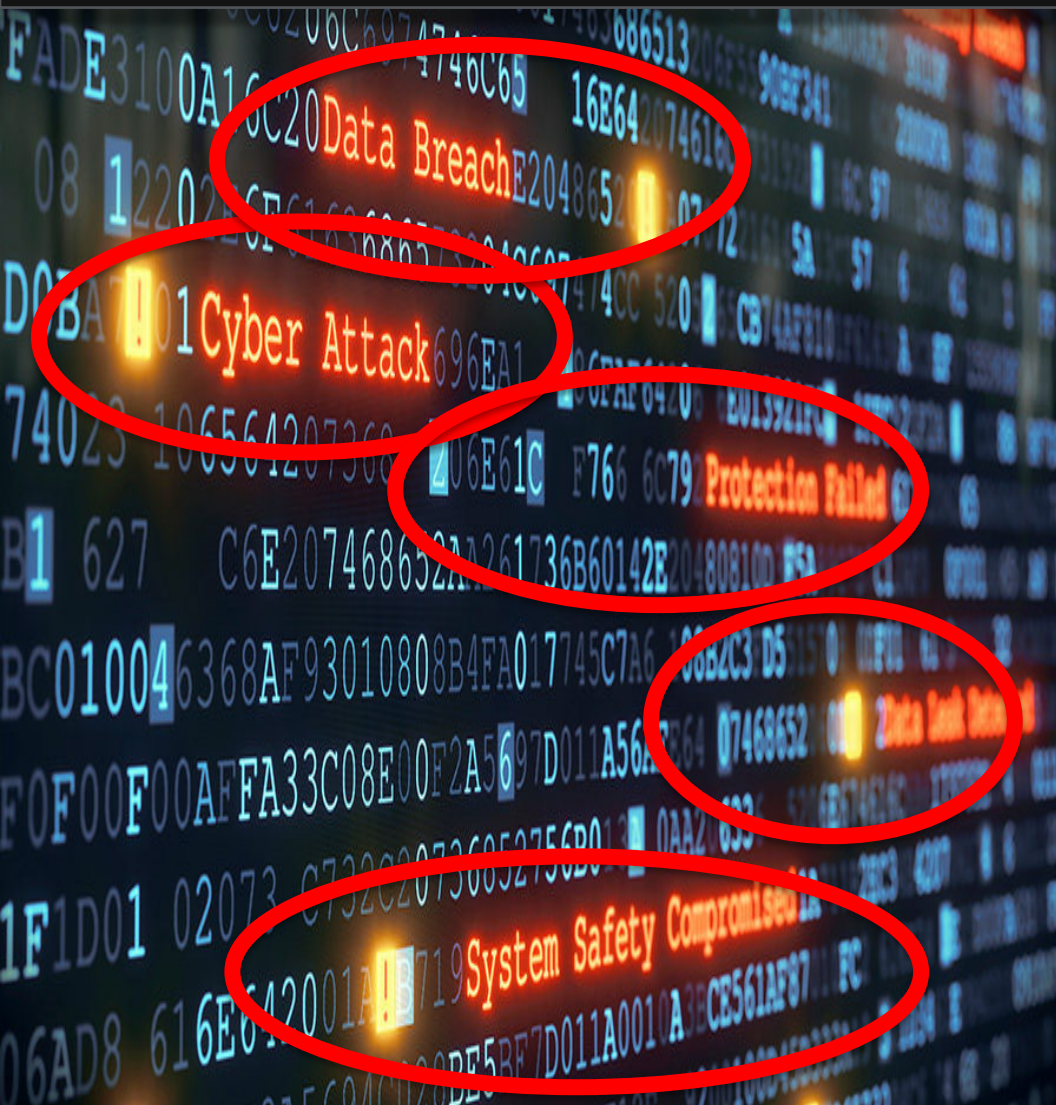
Book originally published 2014

A MODEL FOR RESILIENCE

THE HUMAN BODY



A NEW STRATEGY IS REQUIRED



MY PATTERN
RECOGNITION
SUGGESTED
NEW THINKING
WAS NEEDED:

RESILIENCE

RESILIENCE IS A STRATEGY

Process

Technology

People

ACROSS
THE
ENTERPRISE

TECHNOLOGY

DATA
NETWORK
INFRASTRUCTURE

MOST SYSTEMS
WERE NOT BUILT
WITH *RESILIENCE*
IN MIND

THE PATH TO DIGITAL RESILIENCE

1. UNDERSTANDING
and VISIBILITY
2. MEASUREMENT
3. COMPLIANCE
4. ACCELERATE
RESPONSE



THE BUILDING BLOCKS OF DIGITAL RESILIENCE



UNDERSTAND THE DIGITAL INFRASTRUCTURE: *NETWORK AND DATA*

DATA MOVES ON A
PATHWAY.

DATA PATHWAYS
ARE
PROGRAMMED.

YOU DO NOT
KNOW EVERY PATH
IN A MODERN
ENTERPRISE

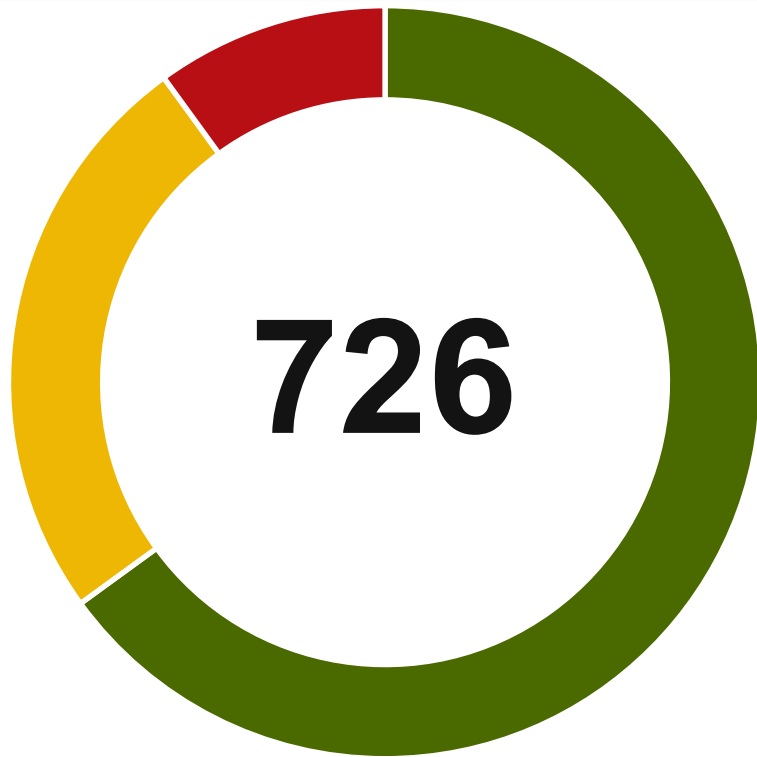
76%

Of CEOs believe they
have an accurate blue
print of their network
infrastructure

100%

Of RedSeal customers
find network devices, sub
nets, and pathways that
weren't on the blueprint, if
they had one

YOU CAN MEASURE RESILIENCE



- Vulnerabilities in Network Context
- Routing Configurations - Secure and Proper
- Pathways - Known, Unknown or Inappropriate Pathways

PRESCRIBE
ACTIONS TO
IMPROVE
RESILIENCE.



WE ARE A LONG WAY FROM RESPONSIVE



40% rank detection as their strongest cyber capability

PERCEPTION

It takes an average of

6 HOURS
to detect an incident

Source: RedSeal Resilience Report

REALITY

Studies reveal very different answers

24 HOURS
49 DAYS
99 DAYS

2017 SANS
Incident
Response Survey

2017
Trustwave
Report

The 2017
Mandiant
M-Trends Report

MUCH TO DO
WHEN UNDER
ATTACK.

TIME IS NOT
YOUR FRIEND.

INCIDENT LOCATION

BLAST RADIUS

ALL POSSIBLE PATHS

WHAT DATA AND ASSETS ARE AT

RISK

WHAT ARE MY OPTIONS

INITIATE CONTAINMENT

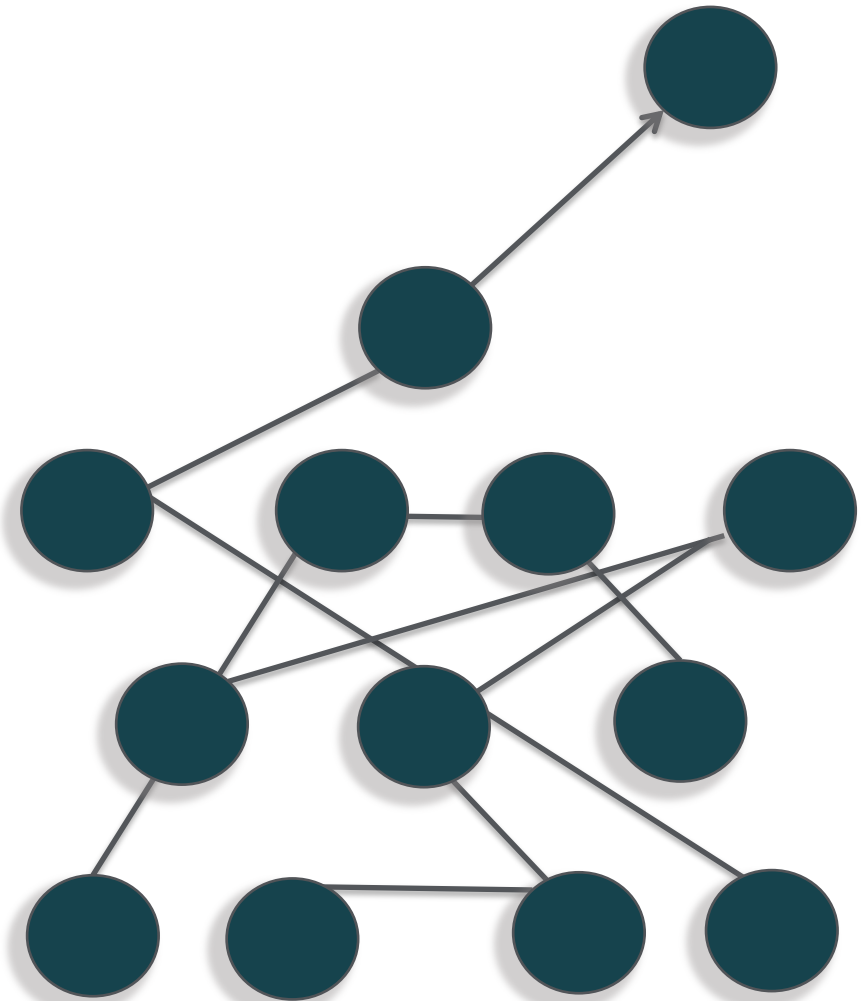
VALIDATE CONTAINMENT

ASSESS DAMAGE

REPAIR & RECOVER

NO STRAIGHT LINE TO SUCCESS

SKILLED PEOPLE,
DEFINED AND
REHEARSED
PROCESSES,
AND
TECHNOLOGY
ARE
INVOLVED



RESILIENCE IS A STRATEGY

•
Process

Technology

People

Starts in the C-Suite
then
**THROUGHOUT THE
ENTERPRISE**

WE CAN DO THIS: DIGITAL RESILIENCE

We must be better prepared, through digital resilience.

We must create trust, confidence, and capability.

Starts in the C-suite

STRATEGY

PEOPLE

PROCESS

TECHNOLOGY

KEY TAKEAWAYS from D.R.

- Frame **RESILIENCE** as a business issue, not a cyber security issue.
- Ask “What can go wrong?”
- Basic cyber training for everyone.
- Share the truth about visibility, infrastructure and issues.
- Put experts at the table.
- Establish metrics and measure often.
- Preparation is critical to your cyber strategy.

WHAT'S A BOARD TO DO

- **Frame RESILIENCE & CYBER as business issues, not a technical cyber security issue.**
- **Basic cyber training for everyone. Step and repeat.**
- **Create a standing Cyber Resilience Committee.**
 - **Ask “What can go wrong?”**
 - **Share the truth about visibility, infrastructure and issues.**
 - **Put experts at the table.**
 - **Establish metrics and measure often.**
- **Resilience requires preparation. Both are critical to your cyber strategy.**

WHAT'S A PERSON TO DO

- **Learn to recognizing a phishing email – delete it.**
- **Use two-factor authentication wherever you can.**
- **Make backups of your computers (ransomeware).**
- **Patch and upgrade your hardware and software.**
- **Manage your passwords. Change your passwords.**
- **Don't do sensitive business on public WiFi.**
- **Check regularly and lock your credit bureau records.**
- **Think before you act on email, browsers and your phone.**

MY VISION

A world where **DIGITAL RESILIENCE** delivers **CONFIDENCE** in the face of cyber attack.

QUESTIONS

